



CHAPTER 3: DELIVERY AND FUNDING

This Masterplan provides a framework for the delivery of the long-term vision for Gleadless Valley. The masterplan has been consulted upon and agreed by local people and key stakeholders, and their involvement in the delivery of the masterplan is vital.

Over the coming months, the Council will recruit a dedicated delivery team to deliver projects and work with the community to develop structures which will incorporate both the Council and local people to oversee the next phase of the masterplan.

This chapter outlines the delivery and funding approach in more detail.

It should be noted that 4 years have passed since the project commenced, and it is recognised that the original baseline facts and figures have now changed. Future designers and consultants should conduct up to date baseline /contextual research to influence their decision making process.



DELIVERY STRUCTURES + RESIDENT INVOLVEMENT

To ensure effective delivery, the Council will support and manage a Board to oversee the delivery of the masterplan and the 4 key strands within the masterplan; housing, shared and green spaces, employment + skills, and services + facilities.

There will be plenty of opportunities for local people and groups to get involved in theme and area-based project groups, looking at day-to-day delivery issues, helping to choose materials and colours, and shaping projects as they are defined and delivered. Residents will have the opportunity to be involved in contractor employment via an interview panel.

The Council will also facilitate working groups for stakeholders operating in the area. These regular stakeholder meetings will allow idea sharing, enable new projects to be developed and taken forward, and ensure they are monitored efficiently.

There will be further consultation at neighbourhood level on the development and implementation of individual projects, where these have not been defined in the Masterplan.

Supporting affected residents

As part of the consultation on the masterplan we talked to residents about how they would be affected by the masterplan proposals, and the implications for those who will need to be rehoused due to remodelling and replacement plans.

The Council are committed to continuing these face-to-face conversations with those affected to ensure people get the support, advice and compensation they are entitled to as the maisonette blocks and 1 bed flats identified in the masterplan are brought forward for remodelling and replacement.



Images from Gleadless Valley Resident Engagement and Consultation Process (2018 – 2022). Further consultation will be held as the Masterplan goes into the Delivery Phase

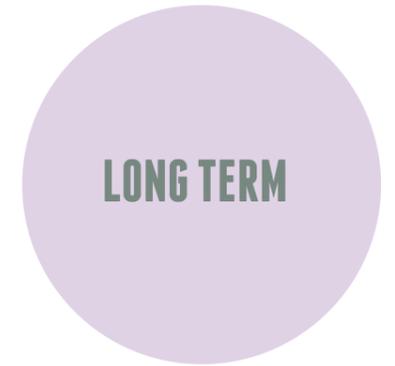
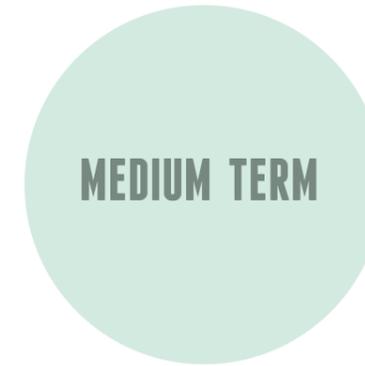
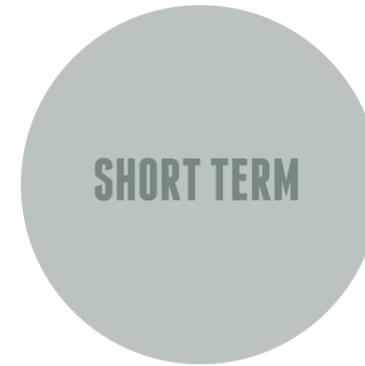
DELIVERY PLAN

To take forward the masterplan the Council, together with the community, will develop a delivery plan which will show what is planned to take place, when and how. The delivery plan will have short, medium and long term goals and will help in identifying and delivering 'quick win' initiatives. The plan will be reviewed regularly to make sure the targets are being achieved and our plans and priorities remain relevant to making Gleadless Valley and even better place to live.

It is expected that project delivery will be phased on an area-by-area basis to make sure that disruption for residents is kept to a minimum. For example, housing development in a neighbourhood would be followed by environmental and public space improvements, with the whole package of works being completed before moving onto the next area.

New homes will be built on some cleared sites and small areas of underused green spaces to help ensure that residents in homes that will be replaced or remodelled will have a choice of local homes to move to. The new build will continue to be phased over the coming years to create more choice for residents who have to move later in the programme. Following amendments to the Council's Lettings Policy, a Local Lettings Policy will be developed to ensure that displaced residents will have more choice over where they would like to move to.

The delivery team will develop a procurement strategy to ensure that the Valley's regeneration is delivered in the most effective and efficient way. Where possible we will use local consultants and contractors and promote the use of local materials as part of the push towards the 2030 net zero aspirations. Training and employment opportunities for local people will also be a key outcome from public investment as the housing and environmental work is delivered.



Project delivery will be phased within the Delivery Plan.



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FUNDING + TIMESCALES

The Council have identified £83 million of their own resources from the Housing Revenue Account (HRA), Capital Resources and borrowing as part of the SCC Stock Increase Programme to deliver the housing improvements across the valley. Additional external grant funding will also be sought to support the programme.

A portion of the HRA funding has also been identified to deliver some of the shared and green space projects that form part of the plan. The Council is committed to supporting and working with community organisations to secure additional funding to deliver the full range of green space projects outlined. The masterplan framework will help support additional funding opportunities, particularly in relation to the employment and skills and services and facilities strands of the plan.

The Council is also committed to support community organisations to bid for funding to deliver projects they have put forward as part of the masterplan proposals. Further community led projects that align with the principles of the masterplan would continue to be welcomed and supported. For each proposed development project there will be a full assessment and viability appraisal to ensure plans and proposals can be delivered. Projects will be progressed through the relevant design and approval stages.

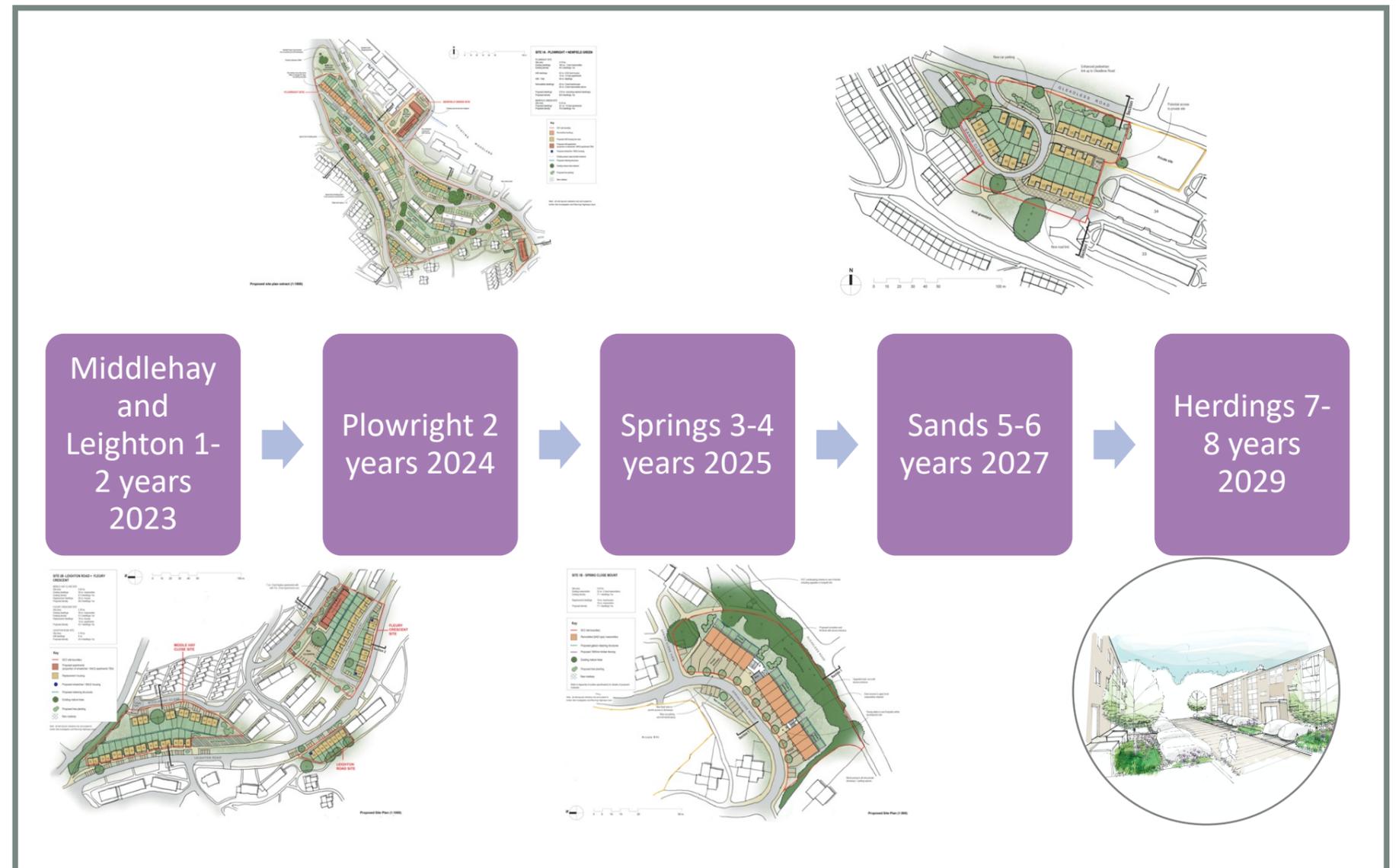
The Council is committed to building on existing cleared sites at Gaunt and Hemsworth before beginning on housing projects, however the Council will align the programme for replacement housing with the build on cleared sites. This will help phase the availability of new housing for tenants that will be displaced as the masterplan is delivered.

Indicative timescales have been drawn up for housing developments (see diagram on right). However, these timescales may change slightly as the detailed delivery plan is developed, and contractors are commissioned. It is expected that shared and green space projects will follow on from the housing developments on an area by area basis to keep disruption to residents to minimum.

Standalone projects in the valley which have identified available funding, will be prioritised for delivery so that residents can start to benefit from the masterplan as soon as possible, for example the public space improvements at Hemsworth.



Timeline for progressing with delivery strategy



The above timeline shows estimated dates for when we expect to begin rehousing discussions with those residents who will be affected by rehousing. Once the delivery team are in place a more definite timeline will be published. We will ensure all residents who need to be rehoused will be kept up to date with all plans / timescales and supported.